

PARTNERSHIP PLAN 2008-2011

Isle of Wight Crime and Disorder Reduction Partnership

PROGRESS REPORT – APRIL 2009

1. STRATEGIC PRIORITIES AND ACTIONS

Priorities	Categories	No.	Planned Actions	Progress GREEN/ AMBER/ RED	Comments
Reduce crime	Domestic Burglary	1	Lights On campaign	GREEN	Lights On campaign implemented in October 2008. Targeting homes in darkness, distributing crime prevention advice, free timer switches and low energy light bulb. Partnership between Police, Community Safety Service and the Footprint Trust. Over 300 vulnerable homes targeted during this campaign.
		2	SmartWater initiative	AMBER	SmartWater strategy implemented in April 2008. 179 homes in receipt of SmartWater packs. Low take up by Neighbourhood Watch and victims of burglary to date. Future work with schools and re-make of DVD to focus on property marking is planned. Since January 2009, this initiative is linked to the Operation Nemesis (proactive police operation targeting domestic burglaries).
		3	Island Safe Initiative	GREEN	Island Safe initiative incorporated into Supporting People Handyperson scheme, delivered by Anchor and Age Concern.
		4	Neighbourhood Watch	GREEN	347 Neighbourhood Watch (NW) schemes are currently in operation on the Island supported by the Police. In 2008/09, 23 new schemes have started and a total of 8 have folded. More information on the IoW Neighbourhood Watch could be found at: http://www.iowneighbourhoodwatch.webeden.co.uk/ Extended Police family coordinator is responsible for reviewing NHW schemes island wide. Safer Neighbourhood Teams attending local Neighbourhoods Watch meetings.
		5	Problem Profiling	AMBER	Partly done as a part of the Strategic Assessment. However, absence of the Partnership Analyst (long term vacancy due to difficulties with recruitment) does not allow for full implementation of this action. The apprentice Analyst has been recruited and will start training in job on 1 May 2009.
		6	Operation Augustus –	GREEN	Results for 2008/09: Overall total for all drugs arrests - 960

Reduce crime		targeting drug abusers committing burglary to feed their habit		Overall street value of drugs seized - £436,976.20 (in 2007/08 it was £394,395.90 and in 2006/07 -£112,760.20) Total number of drug seizures – 1202 These seizures of drugs have resulted from a number of pro-active operations which has resulted in a total of 75 positive warrants being executed along with a number of other methods being employed. In total there have been 104 targeted operations conducted by Police against individuals on the Isle of Wight to combat their drug supply activities from 1 st April 2008.
		7 Police TCG process – Identify series to target resources	GREEN	Crime series group has been established under the Police TCG to identify patterns of offending. Partnership items referred to Partnership TCG.
		8 Improve intelligence gathering	GREEN	Community Intelligence projects set up with Community Safety Service and Pan Neighbourhood Partnership. Intelligence being shared on graffiti tags. Use of the Neighbourhood Watch Schemes and Crimestoppers number to gather community intelligence. The number of calls to Crimestoppers has increased on the Island from 175 in 2007/08 to 376 in 2008/09. At least 43 arrests on the Island resulted from calls to Crimestoppers over the last 12 months.
Reduce crime	Violent Crime (Assault and Wounding)	9 Update and Implement Partnership Violence and Damage Action Plan	GREEN	Violence and damage action plan implemented with around 60 items. Violence and damage steering group has been meeting monthly to deliver against the plan. Examples include identifying top ten streets for violence and damage, test purchases, consideration of a saturation policy, temporary taxi rank in Ryde, deployment of CCTV to hotspot locations and tri signs.
		10 Pub Watch	GREEN	Website set up for Pub Watch, including restricted areas for members to view banned people. Funding given by Violence and Damage steering group to support Pub Watch.
		11 Problem Profiling	AMBER	Partly done as a part of the Strategic Assessment. However, absence of the Partnership Analyst (long term vacancy due to difficulties with recruitment) does not allow for full implementation of this action. Profiles for top ten licensed premises conducted enabling targeting of resources. The apprentice Analyst has been recruited and will start training in job on 1 May 2009.
		12 Use COBRA methodology to identify hotspots and	GREEN	Ongoing use of COBRA methodology to identify hotspots and target resources, including high visibility patrols (PCSOs and TCMs/ENOs) in Newport, Ryde and Sandown in October and December 2008.

Reduce crime		update Violence and Damage Action Plan.		
	13	Employ PRIME process.	GREEN	New IT system being made available to partner agencies. IOW currently a pilot area for Neighbourhood Management System, which will replace PRIME IT.
	14	Use both Police & Partnership TCG processes to effectively target the appropriate resources at the right time in the right place	AMBER	Amber for Partnership TCG process due to lack of Partnership Analyst. Emerging issues from Police TCG referred to Partnership TCG as appropriate. The apprentice Analyst has been recruited and will start training in job on 1 May 2009.
Domestic Abuse	15	MARACs process	GREEN	Police-led Multi Agency Risk Assessment Conferences (MARACs) being held monthly. They are highlighted as a good practice regionally. 183 cases were reviewed at MARACs during the first 10 months of 2008/09.
	16	IDAP	AMBER	Probation is leading on the Integrated Domestic Abuse Programme (IDAP) which is fully implemented now. However, currently there are very low numbers in the scheme. We have secured £15K in year 08/09 for the Independent Domestic Abuse Advisors (IDVAs) delivered by the Island Women's Refuge. The Specialist Domestic Abuse Court (SDAC) has been piloted since January 09 and is due for an official launch in the spring. The Domestic Abuse Forum has produced an updated directory of services for domestic abuse. The Island Women's Refuge also runs the Freedom Programme and Men for Change Programme which have received funding from the CDRP/Forum. The Forum has placed an awareness raising advert in the new Community Safety Handbook produced by the CDRP.
	17	Problem Profiling	AMBER	Partly done as a part of the Strategic Assessment. However, absence of the Partnership Analyst (long term vacancy due to difficulties with recruitment) does not allow for full implementation of this action. The apprentice Analyst has been recruited and will start training in job on 1 May 2009.
	18	Actively employ zero tolerance policy .	GREEN	Police have embedded a zero tolerance policy in relation to domestic abuse. In the lead up to Christmas 2008, an additional domestic abuse response team was funded to focus on domestic abuse cases.
	19	Set up Community Intelligence system to improve	RED	Lack of Partnership Analyst has not enabled work to be implemented (the apprentice Analyst has been recruited and will start training in job on 1 May 2009). Data from A & E for violence and damage steering group only

		information (Maternity, A & E, schools etc.) Improve gathering and analysis of the partnership data on domestic abuse		identifies the location of the assault (i.e. home) but doesn't enable further detailed analysis. In January 2009, the Crimestoppers launched their appeal against DV (gathering community intelligence).
Criminal Damage	20	Update and Implement Partnership Violence and Damage Action Plan	GREEN	Violence and Damage action plan implemented with around 60 items. Violence and damage steering group has been meeting monthly to deliver against the plan. Examples include identifying top ten streets for damage, High Visibility Patrols (PCSOs and TCMs/ENOs), test purchases, consideration of a saturation policy, temporary taxi rank in Ryde, deployment of CCTV to hotspot locations and tri signs. By end of January 2009, the overall annual target on criminal damage is on course to be achieved.
	21	LIFE Programme	GREEN	As planned, three LIFE programmes will be delivered on the island by the end of the year involving 36 young people. This programme is funded by the Youth Inclusion Forum. The referrals came from: April 2008 – YOT – 12 young people; October 2008 - Rainer React (now "Catch 22") - 12 young people; Due in March 2009 - Early Interventions - 12 young people anticipated. In addition to this, a mentoring (Adopt-a-Watch) project is due to start soon for five young people from the previous courses. Fire and Rescue Service are also running a bespoke LIFE course for the Pan Neighbourhood Partnership on 12-15 February 2009. This is to assist with the training of young people on the Junior Wardens scheme, giving them an insight into Home Fire Safety Checks and Arson Prevention. This will be for 10 people.
	22	Problem Profiling	AMBER	Partly done as a part of the Strategic Assessment. However, absence of the Partnership Analyst (long term vacancy due to difficulties with recruitment) does not allow for full implementation of this action. The apprentice Analyst has been recruited and will start training in job on 1 May 2009.
	23	Use COBRA methodology to identify hotspots and update Violence and Damage Action Plan.	GREEN	Ongoing use of methodology to identify hotspots and target resources, including high visibility patrols (PCSOs and TCMs/ENOs) in Newport, Ryde and Sandown in October and December 2008.
	24	Employ PRIME	GREEN	New IT system being made available to partner agencies. IOW currently a

		process		pilot area for Neighbourhood Management System, which will replace PRIME IT.
	25	Use both Police & Partnership TCG processes to effectively target the appropriate resources at the right time in the right place	AMBER	Amber for Partnership TCG process due to lack of Partnership Analyst. The apprentice Analyst has been recruited and will start training in job on 1 May 2009. Emerging issues from Police TCG were referred to Partnership TCG as appropriate.
Alcohol Related Crime	26	Joint multi-agency work on Licensing Strategy	AMBER	Police and Crime Standards Unit visiting the Island to conduct an inspection and advise on improvements. Options for introduction of a saturation policy (cumulative impact of a concentration of licensed premises) are being investigated.
		Pub Watch	GREEN	Website set up for Pub Watch, including restricted areas for members to view banned people. Funding given by Violence and Damage steering group to support Pub Watch.
	27	Problem Profiling	AMBER	Partly done as a part of the Strategic Assessment. However, absence of the Partnership Analyst (long term vacancy due to difficulties with recruitment) does not allow for full implementation of this action. The apprentice Analyst has been recruited and will start training in job on 1 May 2009.
	28	Focus resources on Top Ten Licensed Premises.	GREEN	New data is currently being analysed to refresh top ten list. Every review has shown that there are fewer incidents in connection with licensed premises.
	29	Employ Operation Viper to deal with Night Time Economy problems.	GREEN	Operation Viper fully implemented and funded. It included additional high visibility patrols in hotspots at weekends and high profile visits to licensed premises.
	30	Enforcement of DPPOs	GREEN	DPPOs extended to include larger geographical area in Newport. New DPPOs in early 2008 in East Cowes, Freshwater & Totland and Ryde.
	31	Obtain A & E data on non reported crime to identify trends and hotspots.	GREEN	A&E data shared with Police, in accordance with the 'Cardiff Model'. Enabling overlaying of data and identification of trends and hotspots. Identified as best practice by Home Office research team.
	32	Use both Police & Partnership TCG processes to	AMBER	Amber for Partnership TCG process due to lack of Partnership Analyst. The apprentice Analyst has been recruited and will start training in job on 1 May 2009. Emerging issues from Police TCG were referred to Partnership TCG as

			effectively target the appropriate resources at the right time in the right place		appropriate.
Reduce Substance Misuse (Illegal Drugs and Alcohol)	Substance misuse by young people	33	Get Sorted (Substance Misuse Service for Young People – YPSM)	GREEN	Performing well and continues to meet targets. Team profile is very good locally. Vulnerable young people living in the Foyer attended two different sessions around the risks and harm around alcohol and substance misuse – with 26 participants – this represented 70% of the residents. Presently 20% of the residents are accessing 1:1 engagement with Get Sorted. We have established clear links and referral pathways with two other hostels on the island (Atkinson House and 54 St Johns Road) and have 37% and 33% of the residents respectively engaging with Get Sorted.
		34	PURE events	GREEN	1 PURE event took place in Ventnor 27th May 2008 (70 young people attended). In Cowes there were four PURE events in 2008-09, attracting a total of 890 young people:- - 10 April 2008 - 362 young people attended - 23 May 2008 - 192 young people attended - 31 October 2008 - 154 young people attended - 13 Feb 2009 - 182 young people attended In addition, Cowes Youth Forum organised the 'SK8' skateboard event on 11 July 2008 at which attendance was not charged nor counted, but was estimated to have been around 100 young people plus their parents.
		35	Early Drugs Intervention Initiative (EDII)	GREEN	With funding through the DCSF and some Choosing Health funding around alcohol education for schools the YPSM service has been involved in a number of substance misuse education sessions. Basic Drug Awareness sessions were delivered for over 5,000 students, teachers and parents. The YPSM service has established a schools link worker role which has been instrumental in the continuing referrals to the service. Education events for high schools- parents/ teachers and pupils having positive impact. Four out of five of local high schools will have had SM training by the summer 2009. Bronze Actions work continues with good effect.
Reduce Substance Misuse (Illegal Drugs and Alcohol)		36	Problem Profiling	AMBER	Partly done as a part of the Strategic Assessment. However, absence of the Partnership Analyst (long term vacancy due to difficulties with recruitment)

				does not allow for full implementation of this action. The apprentice Analyst has been recruited and will start training in job on 1 May 2009.
		37	Implement a local TUSAC & COAC Strategy	GREEN Local campaign implemented before Christmas 2008. Continuous test purchasing for age-restricted products are taking place. In 2008/09, test purchases were undertaken by the IW Council Trading Standards (alone or jointly with the police) with the following results: <ul style="list-style-type: none"> - Alcohol – 118 test purchases (8 case of non-compliance) - Knives - 16 test purchases (2 case of non-compliance) - Tobacco -60 test purchases (16 case of non-compliance) - Spray paint - 8 test purchases (4 case of non-compliance) - Fireworks- 10 test purchases (0 case of non-compliance) In addition to this, police officers independently tested 6 late night venues (0 case of non-compliance) and 10 off licenses (2 cases of non-compliance).
		38	Set up Community Intelligence system to improve information on substance misuse by young people	AMBER Partly achieved as collection of NDTMS data very good, although would like more information around crime and disorder related to substance misuse and young people. Partnership analyst would assist this (the apprentice Analyst has been recruited and will start training in job on 1 May 2009).
	Drug-related (Class A) offending rate	39	Drug Intervention Programme (DIP)	GREEN Meeting all targets, performing well: <ul style="list-style-type: none"> - % of adults with whom initial contact (as defined in the DIR guidance) is made and who are not already on the caseload (A), to be assessed by the CJIT (B) – 100% (target – 60%) . - % of adults assessed as needing a further intervention (A), to be taken onto the caseload (B). – 100% (target – 85%) - % of adults to be taken onto the caseload (A) to engage in treatment (B). – 100% (target – 95%)
		40	Prolific and Other Priority Offenders Programme (PPO)	GREEN The PPO group has been running successfully since September 2006. This year sees the implementation of a local DIP/PPO Protocol with the Isle of Wight Probation Service and Cranstoun Drug Services. This Protocol sets out in detail the local working practices and runs parallel to the Hampshire Probation Area Protocol; it covers the joint areas of court work, DRR assessments and PPO referrals. The latest headline measures from GOSE are that: <ul style="list-style-type: none"> - There are currently 22 PPO's on the IOW. - 91% of our PPO's are male and 9% female. - 100% of the PPO's have a completed probation assessment and sentence

				<p>plan drawn up within 5 days of being released on license or a community sentence being made.</p> <ul style="list-style-type: none"> - 25% of community sentences and licenses are successfully completed by PPO's. - 78% of PPO's are either in custody or in the community who have accommodation that is judged suitable to their needs.
	41	Problem Profiling	AMBER	<p>Partly done as a part of the Strategic Assessment. However, absence of the Partnership Analyst (long term vacancy due to difficulties with recruitment) does not allow for full implementation of this action. The apprentice Analyst has been recruited and will start training in job on 1 May 2009.</p>
	42	<p>Enforcement campaigns to disrupt supply of Class A drugs.</p> <ul style="list-style-type: none"> - Operation Augustus - Operation Regina (Prisons) - Operation Sheridan 	GREEN	<p>Operation <u>Augustus</u> – please see item 6 above.</p> <p><u>lontrac Operations/ Operation Sheridan</u> (port of entry operations) - a total of 18 separate lontrac/Sheridan operations and 8 arrests have been conducted by police in and around licensed premises in 2008/09. There has been a noticeable change in attitudes by licensees and Police as to the use of this machine and as such it is being used on a more regular basis. The response from members of the public has always been favourable to its deployment. This device now sits firmly with SNT and is being proactively promoted and used by SNT officers across the OCU.</p> <p><u>Operation Regina</u> – HMP drug supply investigations - 42 drugs supply investigations have commenced during 2008/09. There have also been a number of days of pro-active operations conducted by Police in and around the Prisons reducing the supply of Class A drugs into the prison. This operation has resulted in 17 arrests. It is continued to be viewed as best practice and in early January 2009 officers from Lancashire made enquiries about implementing this operation in there county. Merseyside Police have also adopted this operation and it now sits within Operation Matrix with that force. The Met have also expressed an interest and are tailoring it to their own demands and issues within their force.</p>
	43	<p>Identify drugs networks & supply routes through use of appropriate techniques and technology.</p> <p>Bronze Action low level intelligence.</p>	GREEN	<p>The Bronze Actions continue to be a successful means to engage with clients although there continues to be a noticeable shift from opiate use to stimulant drug use, which has brought its own issues around the treatment of these clients.</p> <p>During the first 9 months of 2008/09, there were 27 letters issued and 18 people are now engaged in treatment.</p> <p>This tactic is recognised as a good practice nationally and has now been passed to the States of Jersey police as they look to implement the system.</p>

Reduce Anti-social Behaviour and Disorder	Incidents of anti-social behaviour and disorder related to 'night time economy' and Incidents of anti-social behaviour in 'hot spot' locations	44	Joint multi-agency work on Licensing Strategy	GREEN	Police and Crime Standards Unit visiting the Island to conduct an inspection and advise on improvements. Options for introduction of a saturation policy (cumulative impact of a concentration of licensed premises) are being investigated.
		45	Partnership Violence and Damage Action Plan	GREEN	Violence and Damage action plan implemented with around 60 items. Violence and damage steering group has been meeting monthly to deliver against the plan. Examples include identifying top ten streets for violence and damage, High Visibility Patrols (PCSOs and TCMs/ENOs), test purchases, consideration of a saturation policy, temporary taxi rank in Ryde, deployment of CCTV to hotspot locations and tri signs. By end of January 2009, the overall annual target on criminal damage is on course to be achieved.
		46	Pub Watch	GREEN	Website set up for Pub Watch, including restricted areas for members to view banned people. Funding given by Violence and Damage steering group to support Pub Watch.
		47	Consider introduction of the Best Bar None – an assessment and awards scheme designed to improve standards of Bars.	GREEN	Best Bar None scheme introduced. Joint inspections taken place to assess the applicants. Currently this scheme has 23 participants. It is envisaged that the majority of these will be successfully accredited. Judging Panel convened in January to decide on winners. This was followed by an awards evening in March 2009.
		48	Problem Profiling	AMBER	Partly done as a part of the Strategic Assessment. However, absence of the Partnership Analyst (long term vacancy due to difficulties with recruitment) does not allow for full implementation of this action. The apprentice Analyst has been recruited and will start training in job on 1 May 2009.
Reduce Anti-social Behaviour and Disorder	Incidents of anti-social behaviour and disorder related to 'night time economy' and Incidents of anti-social	49	Focus resources on Top Ten Licensed Premises.	GREEN	New data is currently being analysed to refresh top ten list. Every review has shown that there are fewer incidents in connection with licensed premises.
		50	Employ Operation Viper to deal with Night Time Economy problems.	GREEN	Operation Viper fully implemented and funded. It included additional high visibility patrols in hotspots at weekends and high profile visits to licensed premises.
		51	Designated Public Places Orders (DPPOs)	GREEN	DPPOs extended to include larger geographical area in Newport. New DPPOs in early 2008 in East Cowes, Freshwater & Totland and Ryde.
		52	Obtain A & E data on non reported crime	GREEN	A&E data shared with Police, in accordance with the 'Cardiff Model'. Enabling overlaying of data and identification of trends and hotspots. Identified as best

Reduce Anti-social Behaviour and Disorder	behaviour in 'hot spot' locations		to identify trends and hotspots .		practice by Home Office research team.
		53	Develop cross agency Community Intelligence Protocol .	GREEN	Community Intelligence projects set up with Community Safety Services and Pan Neighbourhood Partnership. Intelligence being shared on graffiti tags. Use of the Neighbourhood Watch Schemes and Crimestoppers number to gather community intelligence. The number of calls to Crimestoppers has increased on the Island from 175 in 2007/08 to 376 in 2008/09. At least 43 arrests on the Island resulted from calls to Crimestoppers over the last 12 months.
		54	Make use of the PRIME database	GREEN	New IT system being made available to partner agencies. IOW currently a pilot area for Neighbourhood Management System, which will replace PRIME IT.
		55	Use both Police & Partnership TCG processes to effectively target the appropriate resources at the right time in the right place	AMBER	Amber for Partnership TCG process due to lack of Partnership Analyst. The apprentice Analyst has been recruited and will start training in job on 1 May 2009. Emerging issues from Police TCG were referred to Partnership TCG as appropriate.
		56	Neighbourhood Watch	GREEN	347 Neighbourhood Watch (NW) schemes are currently in operation on the Island supported by the Police. In 2008/09, 23 new schemes have started and a total of 8 have folded. More information on the IoW Neighbourhood Watch could be found at: http://www.iowneighbourhoodwatch.webeden.co.uk/ Extended Police family coordinator is responsible for reviewing NHW schemes island wide. Safer Neighbourhood Teams attending local neighbourhoods watch meetings.
		57	Continually update the police Patrol Strategy . SNT's to target hotspots in late afternoon / early evening	GREEN	Top ten streets for damage circulated around the partnership. Multi-agency high visibility patrols were conducted in hot spot locations during the peak times.
		58	Continual Hotspot Reviews based on information from the	RED	Lack of Partnership Analyst has meant that the Partnership is unable to overlay data from various sources and analyse. The apprentice Analyst has been recruited and will start training in job on 1 May 2009.

		police, 101, the council and housing associations		
Youth nuisance and anti-social behaviour	59	Youth Diversion Activities	GREEN	In 2008/09, the Partnership Tasking and Coordinating Group (PTCG) provided funding for 15 youth diversion projects (£31,596 in total). These projects included: Ryde Interchange Mural, Little Canada action days, Band Nites in Newport, Fishing Initiative for Sandown and Shanklin Hopefuls (FISSH), Restoration of Ventnor Skateboard Park, West Wight Junior Youth Club and many more.
	60	LIFE Programme	GREEN	As planned, three LIFE programmes will be delivered on the island by the end of the year involving 36 young people. This programme is funded by the Youth Inclusion Forum. The referrals came from: April 2008 – YOT – 12 young people; October 2008 - Rainer React (now “Catch 22”) - 12 young people; March 2009 - Early Interventions - 12 young people. In addition to this, a mentoring (Adopt-a-Watch) project is due to start soon for five young people from the previous courses. Fire and Rescue Service ran a bespoke LIFE course for 10 young people from the Pan Neighbourhood Partnership in February 2009. This is to assist with the training of young people on the Junior Wardens scheme, giving them an insight into Home Fire Safety Checks and Arson Prevention.
	61	PURE events	GREEN	1 PURE event took place in Ventnor 27th May 2008 (70 young people attended). In Cowes there were four PURE events in 2008-09, attracting a total of 890 young people:- - 10 April 2008 - 362 young people attended - 23 May 2008 - 192 young people attended - 31 October 2008 - 154 young people attended - 13 Feb 2009 - 182 young people attended In addition, Cowes Youth Forum organised the ‘SK8’ skateboard event on 11 July 2008 at which attendance was not charged nor counted, but was estimated to have been around 100 young people plus their parents.
	62	Challenge and Adventure Programme	GREEN	97 young people (78 males and 19 females) were engaged with the Challenge and Adventure Programme over the last 12 months. 8 of those young people (7 males and 1 female) received 1-2-1 intervention. 10 young people (8 males and 2 females) received a National Accreditation.
	63	Problem Profiling	AMBER	Partly done as a part of the Strategic Assessment. However, absence of the

				Partnership Analyst (long term vacancy due to difficulties with recruitment) does not allow for full implementation of this action. The apprentice Analyst has been recruited and will start training in job on 1 May 2009.
		64	Extend Operation Dragon to all areas of the Island.	AMBER Operation Dragon remains as a pilot in Sandown. Lack of the Partnership Analyst has meant that it has not been possible to progress this action in full. The apprentice Analyst has been recruited and will start training in job on 1 May 2009.
		65	Review and implement Patrol Strategy .	GREEN Joint high visibility patrols piloted in October 2008 in Newport, Sandown and Ryde, in conjunction with CCTV. Further patrols conducted in December as part of the Safer Christmas
		66	ABCs/ASBOs /ASBIs	GREEN Multi agency anti social behaviour action group (ASBAG) established. In 2008/09, there were: - 18 ABCs (Acceptable Behaviour Contracts) - 8 ASBOs (Anti-Social Behaviour Orders) - 1 ASBI (Anti-Social Behaviour Injunction).
		67	Continual Hotspot Reviews .	AMBER Lack of partnership analyst has prevented detailed analysis of multi agency data on anti social behaviour. The apprentice Analyst has been recruited and will start training in job on 1 May 2009.
		68	Use both Police & Partnership TCG processes to effectively target the appropriate resources at the right time in the right place	AMBER Amber for Partnership TCG process due to lack of Partnership Analyst. The apprentice Analyst has been recruited and will start training in job on 1 May 2009. Emerging issues from Police TCG were referred to Partnership TCG as appropriate.
Reduce the fear of crime and increase public confidence	- Communi-cations - Community engagement - Public perception of safety - Public satisfaction with partnership	69	Partnership Communications Strategy and Plan	GREEN Partnership Communications Strategy and multi-agency media-protocol were adopted in April 2008. A multi-agency Partnership Communications Group was set up in May 2008. This Group is leading on implementation of the Partnership Communications Strategy and Plan. A number of communications campaigns, events and training activities were successfully delivered by this group and resulted in better media coverage of CDRP activity, communication of consistent and coordinated messages on crime prevention and community safety. 'Know Your Limits' campaign received a national recognition as an example of good practice in tackling binge drinking.
		70	Identify and address	GREEN During 2008/09 the following top issues were identified and tackled by safer

actions to tackle community safety issues		three priority issues in each of the 10 Safer Neighbourhoods Areas together with the local communities		neighbourhood team area:- COWES - Lack of parking, Lack of Facilities for the Youth, ASB Youth Related. NEWPORT NORTH - Vehicles Nuisance, Street Drinking, Damage to cars SHANKLIN - Damage to Cars, Anti social behaviour (Alcohol Related), Criminal Damage. YARMOUTH - Cycling on Pavements, Cycling without lights, Speeding. RYDE - Drinking and Drunken Behaviour, Anti social behaviour (Youths and Drugs). VENTNOR - Street Drinking, Criminal Damage to cars. RYDE RURAL – Speeding, Anti social behaviour (Alcohol Related), Rowdy and Inconsiderate behaviour. NEWPORT SOUTH - Vehicles Nuisance, Street Drinking, Damage to cars SANDOWN - ASB Alcohol Related, ASB Littering, Rowdy and Inconsiderate behaviour. EAST COWES - Congestion of Red Funnel traffic, Lack of Parking, Lack of facilities for all ages
	71	Community engagement events	GREEN	Since October 2008, when a new recording system was introduced, there have been 236 community engagements recorded across the island.
	72	Face the People' sessions	GREEN	First session took place on 26 February 2009 under the name 'Question Crime'. The event was held at Medina Theatre as part of the CDRP's continuing work to engage with communities in line with national Government standards. The panel for Question Crime comprised IW Police Chief Superintendent Dave Thomas, IW Council Chief Executive Steve Beynon, IW Council Director of Environment and Neighbourhoods Stuart Love, Chief Fire Officer Paul Street, IW Council cabinet member for Safer Communities Cllr Diana Tuson, IW NHS director of public health and IW chief medical adviser Dr Jenifer Smith and Michael Bulpitt, chief executive of the Rural Community Council. The event was broadcast live on IW Radio.
	73	Neighbourhood Watch	GREEN	347 Neighbourhood Watch (NW) schemes are currently in operation on the Island supported by the Police. In 2008/09, 23 new schemes have started and a total of 8 have folded. More information on the IoW Neighbourhood Watch could be found at: http://www.iowneighbourhoodwatch.webeden.co.uk/ Extended Police family coordinator is responsible for reviewing NHW schemes island wide. Safer Neighbourhood Teams attending local

				Neighbourhoods Watch meetings.	
		74	Problem Profiling	AMBER	Partly done as a part of the Strategic Assessment. However, absence of the Partnership Analyst (long term vacancy due to difficulties with recruitment) does not allow for full implementation of this action. The apprentice Analyst has been recruited and will start training in job on 1 May 2009.
		75	Modernisation and expansion of CCTV network	AMBER	This project was postponed in December 2008 due to the council-wide review of the capital expenditure programme. The implementation of the project was resumed in February 2009 with the new completion date – March 2010.
		76	'No Cold Calling' zones	GREEN	There are currently 15 No Cold Calling Zones (NCCZs) across the Island: Brading (970 homes); Bembridge (108 homes); Brighstone (80 homes); Gurnard (820 homes); Newport(30 homes); Northwood (925 homes); Shanklin (4200 homes); Lake (2500 homes); Nettlestone and Seaview (1700 homes); Sandown (3500 homes); East Cowes (80 homes); Wroxall (100 homes); Brook, Hulverstone and Mottistone (140 homes); St Helens (650 homes); Freshwater (16 homes). Out of 15 NCCZs, 11 were introduced in 2008/09 and 4 during 2005-2007.
		77	Use both Police & Partnership TCG processes to effectively target the appropriate resources at the right time in the right place	AMBER	Amber for Partnership TCG process due to lack of Partnership Analyst. The apprentice Analyst has been recruited and will start training in job on 1 May 2009. Emerging issues from Police TCG were referred to Partnership TCG as appropriate.
		78	Improve data collection on the fear of crime	AMBER	Lack of Partnership Analyst has resulted in this being under developed. Fear of crime results were incorporated into the joint strategic assessment. The apprentice Analyst has been recruited and will start training in job on 1 May 2009.
Enhance how our local areas look and feel, now and in the future	One Island projects and Public Realm Improvement programme	79	Town Centre Managers (TCMs)	Green	From 1 December 2008, this scheme is covering the whole Island. The expansion was achieved by using existing resources – ten Town Centre Managers (TCMs) and four Community Support Officers (CSOs). The new/expanded team of officers have the job title of Environment and Neighbourhoods Officer (ENO) to reflect that fact that they will no longer be confined just to town centres. The ENOs are working as part of the Community Safety Service to provide a uniformed presence in designated patrol areas of the Isle of Wight, liaising closely with the Isle of Wight Police/Hampshire Constabulary,

				<p>Directorates and Services of the Isle of Wight Council, Elected Members, Parish and Town Councils, businesses, voluntary and community sector organisations and other key stakeholders.</p> <p>For operational purposes, the Island has been divided into patrol areas designed in consultation with the police, taking into account impending changes to the electoral wards and the resulting changes in boundaries. Each patrol area is now covered by a team of two, three or four ENOs who work in conjunction with the local Police Community Support Officers (PCSOs) and the Police Safer Neighbourhoods Team operating in the same area. The ENOs are patrolling their designated areas on foot, on bicycles and on vehicles as appropriate (for example, in rural areas).</p>
80	Dog Wardens	Green	<p>Four Dog Wardens are employed by the Isle of Wight Council. This service covers the whole Island and is in operation 24/7. Proactive and targeted patrols were carried out during 2008/09, including early morning patrols in hotspot areas. Enforcement of beach bans and new dog control orders. 8 warnings and 15 FPNs were issued for dog-related offences.</p>	
81	Anti-Graffiti Project	Green	<p>Over 70 graffiti tags were reported and cleaned during Not in My Neighbourhood Week in October 2008, following a successful bid to central government for funding.</p> <p>In March 2009 a graffiti removal contractor was appointed by IWC to remove reported graffiti from public and private property.</p>	
82	Anti-littering campaign	Green	<p>Led by Isle of Wight Environment and Neighbourhoods Officers, over 20 groups were organised to tackle litter hotspots on the Island while local businesses were encouraged to tidy up their premises to keep the Island looking its best. This coincided with The Big Tidy Up, a national litter campaign which took place in March 2009.</p> <p>http://www.thebigtidyup.org/tidyups_view.aspx</p>	
83	Anti-Dog Fouling campaign	Green	<p>Two Dog Wardens were employed by the IW Council as a part of this campaign. The posts were mainstreamed after cessation of the campaign-specific funding in 2008. 430 dog litter bins and 57 dog bag dispensers were installed in hot spot locations across the Island. The IW Council has passed new Dog Control Orders under section 55 of the Clean Neighbourhoods and Environment Act 2005. The Orders came into force on 2 May 2008 and included: Dog Fouling Order, Dog Exclusion Order and Dogs On Leads</p>	

				Order. More information on the Dog Control Orders can be accessed on: http://www.iwight.com/dogorders . Leaflets and articles in the local media were published on responsible dog ownership.
	84	PFI	Green	The Isle of Wight Council secured funding through a private finance initiative process with Government to improve the roads network on the Island. http://www.iwight.com/council/departments/engineering_services/pfiexpres.asp
	85	Contract monitoring	Green	Environment and Neighbourhoods Officers work closely with Waste and Contracts management to monitor the street scene in their patrol areas to help maintain the high standards. Any contract failures are highlighted for remedial action and in hotspot areas have led to joint operations to target specific problems (e.g. inappropriate waste disposal). See FPNs data below for domestic waste and litter details.
	86	Fixed Penalty Notices (FPNs)	Green	Enforcement policy and procedure to tackle environmental offences was introduced by Isle of Wight Council in May 2008. In 2008/09, Council officers have issued 505 warnings (of which 344 were for littering, 8 for dog fouling, 119 for domestic waste and 35 for commercial waste. 23 Fixed Penalty Notices (FPNs) were issued as follows: - 3 for litter - 2 for graffiti - 13 for dog fouling - 1 for dog being off the lead - 1 for dog being in dog exclusion zone - 4 for domestic waste.
	87	Dog Control Orders	Green	The Isle of Wight Council has passed new Dog Control Orders under section 55 of the Clean Neighbourhoods and Environment Act 2005. The Orders came into force on 2 May 2008 and included: Dog Fouling Order, Dog Exclusion Order and Dogs On Leads Order. More information on the Dog Control Orders can be accessed on: http://www.iwight.com/dogorders
	88	Gather community intelligence on environmental 'hot-spots'	Green	Environmental visual audits are carried out by Environment and Neighbourhoods Officers (ENOs) on a daily basis to assess the quality of an area, from a litter and community safety perspective. Any street scene issues identified during the audit are highlighted to the appropriate department or agency for action.

2. PRIORITY LOCATIONS AND ACTIONS

Area	Hot Spot Locations		Planned Action	Progress GREEN/ AMBER/ RED	Comments
Ryde	Union Street	89	Problem Profiling	AMBER	Partly done as a part of the Strategic Assessment. However, absence of the Partnership Analyst (long term vacancy due to difficulties with recruitment) does not allow for full implementation of this action. The apprentice Analyst has been recruited and will start training in job on 1 May 2009.
		90	Joint multi-agency work on Licensing Strategy	AMBER	Police and Crime Standards Unit visiting the Island to conduct an inspection and advise on improvements. Options for introduction of a saturation policy (cumulative impact of a concentration of licensed premises) are being investigated. A recent survey undertaken by the Police in Ryde identified that 79% of respondents would support a saturation policy in this area.
	Esplanade Bus Station	91	Pub Watch	GREEN	Website set up for Pub Watch, including restricted areas for members to view banned people. Funding given by Violence and Damage steering group to support Pub Watch.
		92	Enforcing DPPOs	GREEN	DPPOs extended to include larger geographical area in Newport. New DPPOs in early 2008 in East Cowes, Freshwater & Totland and Ryde.
		93	Operations COBRA and VIPER	GREEN	Operation VIPER fully implemented and funded. It included additional high visibility patrols in hotspots at weekends and high profile visits to licensed premises. Ongoing use of COBRA methodology to identify hotspots and target resources, including high visibility patrols (PCSOs and ENOs) in Newport, Ryde and Sandown in October and December 2008.
		94	Use COBRA methodology to identify hotspots and update Violence and Damage Action Plan.	GREEN	Ongoing use of COBRA methodology to identify hotspots and target resources, including high visibility patrols (PCSOs and ENOs) in Newport, Ryde and Sandown in October and December 2008.
		95	Employ PRIME process	GREEN	New IT system being made available to partner agencies. IOW currently a pilot area for Neighbourhood Management System, which will replace PRIME IT.
Newport	Bus	96	Problem Profiling	AMBER	Partly done as a part of the Strategic Assessment. However,

Station/ Library area Medina Way				absence of the Partnership Analyst (long term vacancy due to difficulties with recruitment) does not allow for full implementation of this action. The apprentice Analyst has been recruited and will start training in job on 1 May 2009.
	97	Communications campaign to tackle anti-social behaviour	AMBER	The stand-alone communications campaign was not developed in 2008/09. However, various aspect of anti-social behaviour were addressed through the Anti-Littering Campaign, Anti-Dog Fouling campaign, joint communications with Crimestoppers ('Bag the Tag' campaign to identify people doing graffiti across the Island) and through the new Community Safety Booklet.
	98	Communication campaign on safe driving	GREEN	Road Safety Forum has developed a series of road safety campaigns, for example:- <ul style="list-style-type: none"> Over the Limit, Under Arrest, a drink-drive campaign in the lead up to Christmas 2008. http://www.iwight.com/ROADSAFETY/DRINK-DRIVING/ http://www.iwight.com/home/pressreleases/frmView.aspx?prid=471
	99	Operation VIPER	GREEN	Operation VIPER, which featured a suite of tactical options for the police to tackle violent crime, was fully funded and implemented. It included additional high visibility patrols in hotspots at weekends and high profile visits to licensed premises.. Operation Viper contributed towards the 30% reduction in violent crime during the summer months, June – August 2008.
	100	Enforce speeding and anti-social driving	AMBER	Medina Way problem solving group established. Successful Partnership Tasking and Co-ordinating Group (PTCG) bid to improve CCTV coverage on Medina Way. CCTV Manager took the lead on tackling dangerous driving and anti social behaviour involving a number of vehicles/motor cycles around the Newport area, in particular Medina Way, Curry's car park and Matalan's car park. Other parties involved into this work are Safer Neighbourhoods Team (Police), Highways (Council) and the Police Traffic Unit. PTCG has awarded money to this task group to solve the issue.

		101	Use both Police & Partnership TCG processes and Police PRIME process to effectively target the appropriate resources at the right time in the right place	AMBER	Amber for Partnership TCG process due to lack of Partnership Analyst. The apprentice Analyst has been recruited and will start training in job on 1 May 2009. Emerging issues from Police TCG were referred to Partnership TCG as appropriate.
		102	Gather community intelligence	GREEN	Community Intelligence projects set up with Community Safety Service and Pan Neighbourhood Partnership. Intelligence being shared on graffiti tags. Use of the Neighbourhood Watch Schemes and Crimestoppers number to gather community intelligence. The number of calls to Crimestoppers has increased on the Island from 175 in 2007/08 to 376 in 2008/09. At least 43 arrests on the Island resulted from calls to Crimestoppers over the last 12 months.
Sandown	Sandown town centre	103	Problem Profiling	AMBER	Partly done as a part of the Strategic Assessment. However, absence of the Partnership Analyst (long term vacancy due to difficulties with recruitment) does not allow for full implementation of this action. The apprentice Analyst has been recruited and will start training in job on 1 May 2009.
		104	Communications campaign aimed at parents and guardians ' Know where your children are '.		This will be considered by the Partnership Communications Group for 2009/10 Communications Plan.
		105	Operation Viper	GREEN	Operation VIPER fully implemented and funded. It included additional high visibility patrols in hotspots at weekends and high profile visits to licensed premises.
		106	Use both Police & Partnership TCG processes and Police PRIME process to effectively target the appropriate resources at the right time in the right place	AMBER	Amber for Partnership TCG process due to lack of Partnership Analyst. The apprentice Analyst has been recruited and will start training in job on 1 May 2009. Emerging issues from Police TCG were referred to Partnership TCG as appropriate.
Island-wide	Town centres Public Toilets	107	Problem Profiling	AMBER	Partly done as a part of the Strategic Assessment. However, absence of the Partnership Analyst (long term vacancy due to difficulties with recruitment) does not allow for full implementation of this action. The apprentice Analyst has been recruited and will start training in job on 1 May 2009.

Island-wide	Schools	108	Communications campaign aimed at parents and guardians 'Know where your children are' .		This will be considered by the Partnership Communications Group for 2009/10 Communications Plan.
	Beach Huts	109	Operations Cobra and Viper	GREEN	Operation VIPER fully implemented and funded. It included additional high visibility patrols in hotspots at weekends and high profile visits to licensed premises. Ongoing use of COBRA methodology to identify hotspots and target resources, including high visibility patrols (PCSOs and TCMs/ENOs) in Newport, Ryde and Sandown in October and December 2008.
		110	Use both Police & Partnership TCG processes to effectively target the appropriate resources at the right time in the right place	AMBER	Amber for Partnership TCG process due to lack of Partnership Analyst. Emerging issues from Police TCG were referred to Partnership TCG as appropriate. The apprentice Analyst has been recruited and will start training in job on 1 May 2009.
		111	Expansion of CCTV to Cowes, Shanklin and Ventnor	AMBER	This project was postponed in December 2008 due to the council-wide review of the capital expenditure programme. The implementation of the project was resumed in February 2009 with the new completion date – March 2010.
		112	SmartWater pilot	AMBER	Smartwater strategy implemented in April 2008. Over 300 homes in receipt of Smartwater packs. Low take up by Neighbourhood Watch.
		113	Target hardening - Toilets	AMBER	Meeting held with Head of Property Services and Crime Prevention Design Advisor. Agreed process to work in partnership on specific locations, where repeat incidents (hotspots identified). Awaiting the appointment of the CDRP Analyst. Community Safety Services and Crime Prevention Design Advisor to be involved in One Island Public Convenience project group, chaired by Waste and Contract Services, which oversees the rebuilding and refurbishment programme of the public conveniences on the Island.
Island-wide		114	Targeted patrolling by Environment and Neighbourhoods Officers and Police Community Support	GREEN	Targeted patrols have been carried out during a 6 week period in October 2008 (Newport, Ryde and Sandown) and again for two weekends as part of the Safer Christmas campaign (Newport and Ryde).

		Officers.		The high visibility patrols were aimed at increasing public reassurance, tackling low level criminal damage and anti-social behaviour in the late afternoon and early evening, in conjunction with CCTV. The patrols successfully tackled alcohol related anti social behaviour, including seizure of alcohol from under aged groups, smoking related litter, and prevention of low level damage.
		115	Crime reduction advice to schools and target hardening	AMBER Crime prevention advice distributed through Safer Neighbourhoods team officers to schools during the year, as part of ongoing work of PCSOs engaging with the schools in their neighbourhood. Meeting held with schools re-organisation team and agreed that Crime Prevention Design Advisor would be involved in future design elements to ensure secured by design principles are adopted.
		116	Secure by Design approach to planning	RED Secured by design protocol review overdue. Advice from Planning highlights a need to link the review with the adoption of the Core Strategy in early 2010.
		117	Use of re-deployable CCTV	GREEN In 2008/09, there were 27 cases when the re-deployable CCTV were used in order to reduce crime, anti-social behaviour and the fear of crime on the Island. Deployment of the cameras was agreed by the Partnership Tasking and Coordinating Group (PTCG) on case-by-case basis taking into account evidence provided by the Police, by the Council and other partners. The PTCG also met the costs associated with re-deployment of the cameras.
		118	Employ PRIME process	GREEN New IT system being made available to partner agencies. IOW currently a pilot area for Neighbourhood Management System, which will replace PRIME IT.
	Seasonal rises in incidents of crime and disorder during the	119	Implementation of the Partnership Communications Strategy and Plan	GREEN Partnership Communications Strategy and multi-agency media-protocol were adopted in April 2008. A multi-agency Partnership Communications Group was set up in May 2008. This Group is leading on implementation of the Partnership Communications Strategy and Plan. A number of communications campaigns, events and training activities were

summer period and mass events.				successfully delivered by this group and resulted in better media coverage of CDRP activity, communication of consistent and coordinated messages on crime prevention and community safety. 'Know Your Limits' campaign received a national recognition as an example of good practice in tackling binge drinking.
	120	Consider a targeted Licensing Strategy for events	RED	To be progressed by the Chief Superintendent in 2009/10.
	121	Safety Advisory Group to support event organisers	AMBER	Safety advisory group under review by IWC and IOW Police.
	122	Problem Profiling	AMBER	Partly done as a part of the Strategic Assessment. However, absence of the Partnership Analyst (long term vacancy due to difficulties with recruitment) does not allow for full implementation of this action. The apprentice Analyst has been recruited and will start training in job on 1 May 2009.
	123	Use of re-deployable CCTV	GREEN	In 2008/09, there were 27 cases when the re-deployable CCTV were used in order to reduce crime, anti-social behaviour and the fear of crime on the Island. Deployment of the cameras was agreed by the Partnership Tasking and Coordinating Group (PTCG) on case-by-case basis taking into account evidence provided by the Police, by the Council and other partners. The PTCG also met the costs associated with re-deployment of the cameras.
	124	Operations Cobra and Viper	GREEN	Operation VIPER fully implemented and funded. It included additional high visibility patrols in hotspots at weekends and high profile visits to licensed premises. Ongoing use of COBRA methodology to identify hotspots and target resources, including high visibility patrols (PCSOs and ENOs) in Newport, Ryde and Sandown in October and December 2008.
	125	Enforcement of Designated Public Places Orders (DPPOs)	GREEN	DPPOs extended to include larger geographical area in Newport. New DPPOs in early 2008 in East Cowes, Freshwater & Totland and Ryde.
	126	Fixed Penalty Notices (FPNs)	GREEN	Enforcement policy and procedure to tackle environmental offences was introduced by Isle of Wight Council in May 2008. In 2008/09, Council officers have issued 505 warnings (of which 344 were for littering, 8 for dog fouling, 119 for domestic waste and 35

				for commercial waste. 23 Fixed Penalty Notices (FPNs) were issued as follows: - 3 for litter - 2 for graffiti - 13 for dog fouling - 1 for dog being off the lead - 1 for dog being in dog exclusion zone - 4 for domestic waste.
		127	Use both Police & Partnership TCG processes to effectively target the appropriate resources at the right time in the right place	AMBER Amber for Partnership TCG process due to lack of Partnership Analyst. The apprentice Analyst has been recruited and will start training in job on 1 May 2009. Emerging issues from Police TCG were referred to Partnership TCG as appropriate.

2. PARTNERSHIP DEVELOPMENT

Planned Action	Progress GREEN/ AMBER/ RED	Comments
Self-Assessment against the National Standards for CDRPs to be completed by 31/03/2009	GREEN	Completed by PTCG in December 2008. Improvement areas were identified. An action plan is being developed to address areas of weakness.
Self-assessment via VFM Toolkit (Audit Commission) for CDRP to be completed by 31/03/2009	GREEN	Completed in May 2008. The PTCG bidding process was revised and new bidding forms and guidance for the applicants were developed to ensure better accountability and VFM.
PTCG scoping workshop	GREEN	The workshop took place in October 2008. The structure and the working practice of PTCG were reviewed. Re-structuring of the PTCG (core and extended groups) is underway.
Raising awareness about the Isle of Wight CDRP	GREEN	<ul style="list-style-type: none"> - Question Time event took place on 26 February 2009. - Information seminar for Elected Members was delivered on 22/12/08 - Community Safety Booklet was published and distributed in October-December 2008 - Partnership Communications Strategy and multi-agency media protocol were agreed in May 2008. Their implementation resulted in better media coverage of CDRP activity.

Glossary of terms

ABCs/ASBOs /ASBIs	Anti social behaviour contracts, anti social behaviour orders, anti-social behaviour injunction
ASBAG	Anti social behaviour action group
ASB	Anti-social behaviour
A & E	Accident and Emergency
Bronze Action	Tactical approach to addressing drug related offending, utilising access to treatment for substance misusers.
CCTV	Closed Circuit Television
CDRP	Crime and Disorder Reduction Partnership
Cobra	Analytical methodology used to identified hotspot locations for violence and damage
DA or DV	Domestic Abuse or Domestic Violence
DCSF	Department for Children, Schools and Families
DIP	Drugs Intervention Programme
DIR	Drugs Intervention Record
DPPO	Designated Public Places Order
DRR	Drugs Rehabilitation Requirement
ENOs	Environment and Neighbourhoods Officers
FPN	Fixed penalty notice
GOSE	Government Office for the South East
HMP	Her Majesty's Prison
IDAP	Integrated Domestic Abuse Programme (probation led)
LIFE	Local Intervention Fire Education (project)
MARACs	Multi Agency Risk Assessment Conferences (for domestic abuse)
NCCZs	No Cold Calling Zones
NHW	Neighbourhood Hood Watch
NDTMS	National Drug Treatment Monitoring System
OCU	Operational Command Unit (police)
PCSOs	Police Community Support Officers
PFI	Private Finance Initiative
PPO	Prolific and other Priority Offender
PRIME	Problem Resolution In a Multi-agency Environment
PTCG	Partnership Tasking and Co-ordinating Group
PURE	Alcohol, Drug and Smoking free night club style events for under 18s.
SM	Substance misuse
SNTs	Safer Neighbourhood Teams (police)
TCG	Tasking and Co-ordinating Group
TCMs	Town Centre Managers

TUSAC	Tackling Underage Sales of Alcohol Campaign
VFM	Value For Money
Viper (Operation)	Operation codename for a suite of tactical police options to tackle violent crime.
YPSM	Young People's Substance Misuse Plan